22<sup>nd</sup> Annual

# Drive-Thru<br/>Study



In partnership with:





Intouch Insight is a Customer Experience (CX) Solutions provider, specializing in mystery shopping services and CX technology.

For 22 years the <u>Annual Drive-Thru Study</u> has been the leading industry benchmark for drive-thru performance. 2022 marks the first year it has been released under the Intouch Insight banner in partnership with QSR® Magazine.

This report examines how ten of the top quick serve brands rank for key metrics like speed, accuracy, and friendliness.

To learn more about the study, contact Intouch Insight at <a href="letschat@intouchinsight.com">letschat@intouchinsight.com</a> or 1-800-263-2980 ext. 1

#### **OFFICES**

OTTAWA 400 March Road Ottawa, ON K2K 3H4

MONTREAL 2963 Joseph A. Bombardier Laval, QC H7P 6C4

ATLANTA
309 E. Paces Ferry Rd. NE | Suite
400
Atlanta, GA
30305

### **Intouch Insight**

Where execution exceeds expectations.



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# Purchase Access to the Complete Reporting Package

- Complete study findings accessed through the Intouch Insight platform
  - Interactive & powerful dashboards
  - Granular filters
  - Pre-built visualizations
- Raw data files
- Orientation session on the platform and the data



>> Contact us for more information: <a href="mailto:letschat@intouchinsight.com">letschat@intouchinsight.com</a>





Complete Research Package price: \$4995

### The Extras

In addition to the data points included in this report, by purchasing access to the <a href="Complete Reporting Package">Complete Reporting Package</a> you get:

- Breakdown by region and dayparts
- Media gallery with Menu Board photos
- Time breakdowns by weather, form of payment, number of vehicles & lanes
- Top areas for improvement for YOUR brand\*
- Details on most frequently incorrect items

- Additional insights (e.g. curb appeal, ease of entering drive-thru)
- Ability to drill into individual brand performance
- Correlations between time and friendliness, satisfaction and accuracy

>> Contact us for more information: <a href="letschat@intouchinsight.com">letschat@intouchinsight.com</a>

<sup>\*</sup>only applies to brands included in the study.

## Methodology







### Methodology

For 22 years, the annual Drive-Thru study has covered the same core brands, delivering a long history of providing the leading insights into drive-thru performance.





















2011

2022



## Methodology



### # Shops Performed by Brand

1. Arby's	174	6. Hardee's	89
2. Burger King	168	7. KFC	167
3. Carl's Jr.	87	8. McDonald's	165
4. Chick-fil-A	174	9. Taco Bell	173
5. Dunkin'	170	10. Wendy's	170





June 2022 -July 2022 Geographically Distributed



1537 Drive-Thru Shops Completed

Breakfast	Lunch	Late afternoon	Dinner
(5:00am - 10:29am)	(10:30am - 1:30pm)	(1:31pm - 4:00pm)	(4:01pm - 7:00pm)
9%	49%	12%	29%

## **Speed of Service**







### **Category Definitions**

#### Wait time:

Amount of time it took the shopper to enter the line and have their order taken.

#### **Service time:**

Amount of time it took the shopper to order and receive their food.

#### **Total time:**

Total amount of time the shopper spent in the drive-thru. Time starts when shopper enters the drive-thru and ends once they exit.

### Average total time by cars:

Calculated by dividing total time by average cars in line.

#### Number of cars in line:

Number of vehicles in line for service (in front of shopper to the speaker) across all stations and lanes as the shopper entered the drive-thru line.

### **Order Confirmation Board (OCB):**

Order confirmation board that displays the customer's order during the order taking process. Typically located around, or incorporated into, the menu board.

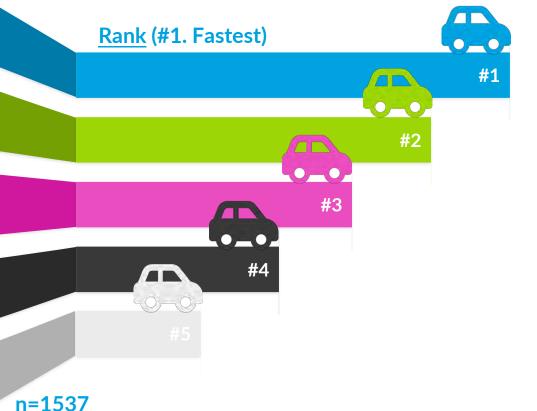
### Pre-sell Menu Board (PMB):

Permanent sign positioned several feet in front of the speaker and primary board, intended to give customers an opportunity to check the restaurant's offerings prior to reaching the order point.



### **Category Leaders: Fastest Total Time**

Total time is the total amount of time the shopper spent in the drive-thru. Time starts when shopper enters the drive-thru and ends once they exit.



2022





**Taco Bell** 



Hardee's

**DUNKIN' Dunkin'** 



Carl's Jr.

2021











2020







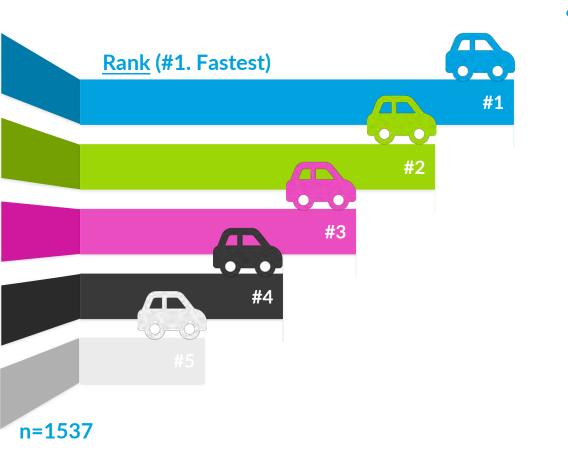






## Category Leaders: Fastest Total Time by Car

Total time is the total amount of time the shopper spent in the drive-thru. Time starts when shopper enters the drive-thru and ends once they exit. All times were divided by the average amount of cars in line per brand in order to provide accurate and comparable results.



**2022** 







Tied for 4th

DUNKIN' Dunkin'



2021







**DUNKIN' Dunkin'** 



2020









Arby's



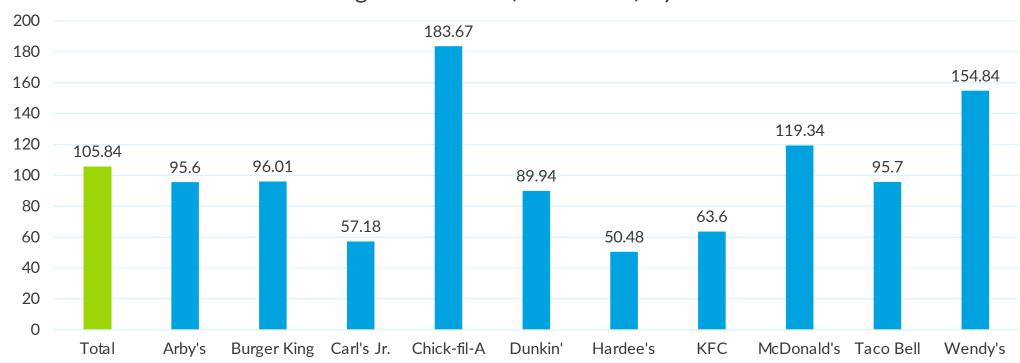
Taco Bell





### **Average Wait Time**

### Average Wait Time (in seconds) by Brand



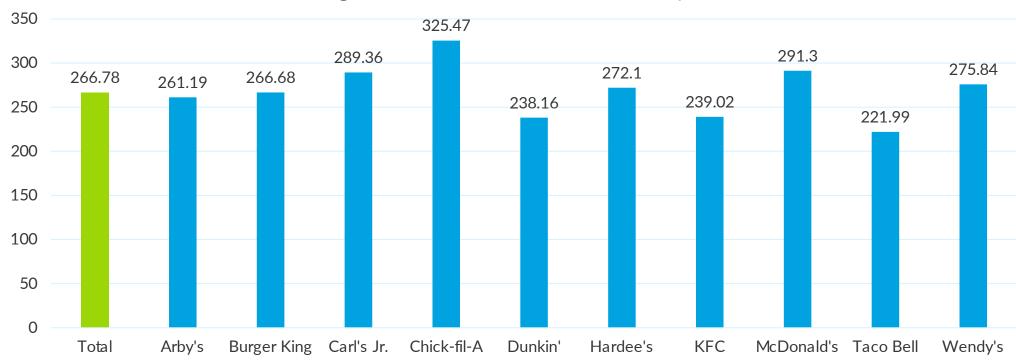




Taco Bell had the quickest average service time.

## **Average Service Time**

### Average Service Time (in seconds) by Brand



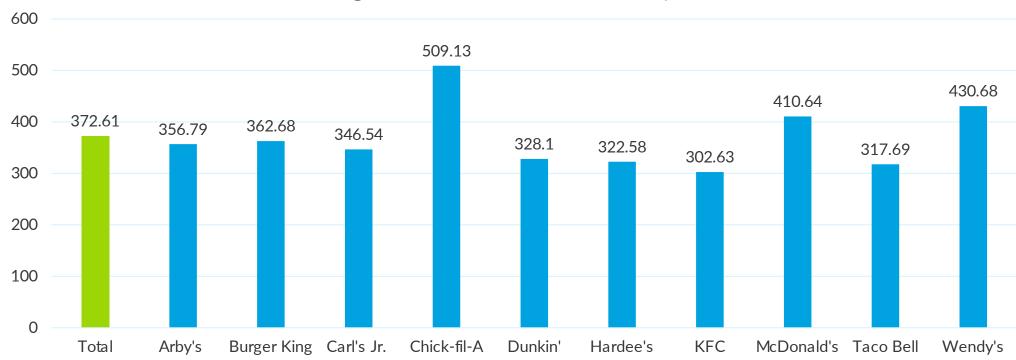




## KFC had the quickest average total time.

## **Average Total Time**

### Average Total Time (in seconds) by Brand



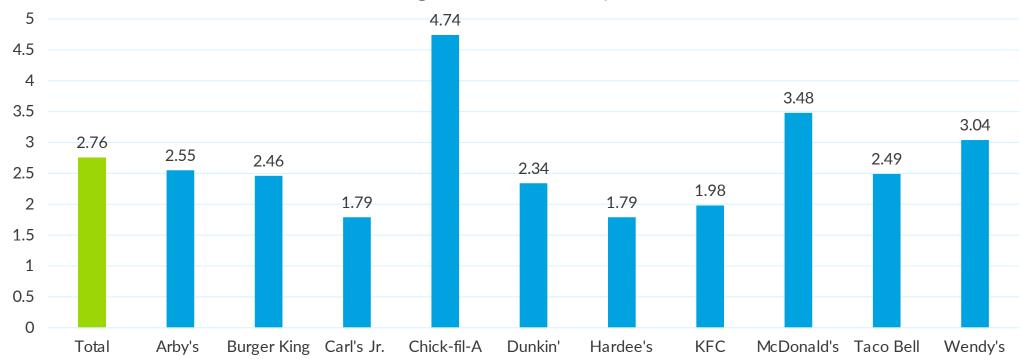




## Chick-fil-A had the most average cars in line.

## **Average Cars in Line**

### Average Cars in Line by Brand



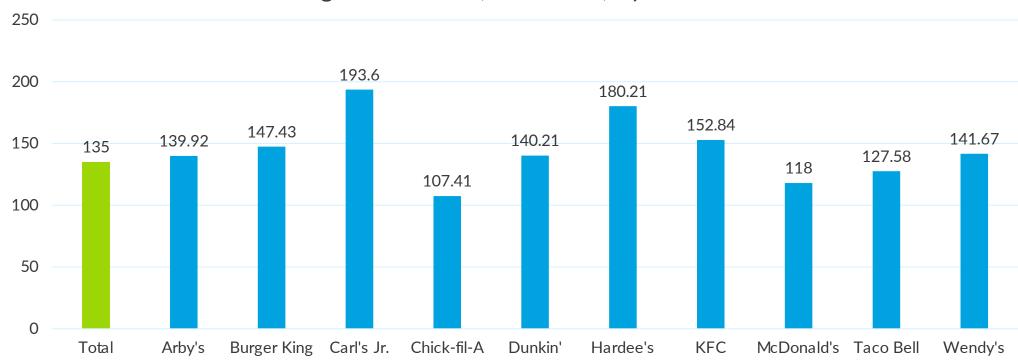


## **Average Total Time** by Cars in Line



Chick-fil-A had the quickest average total time by cars in line.

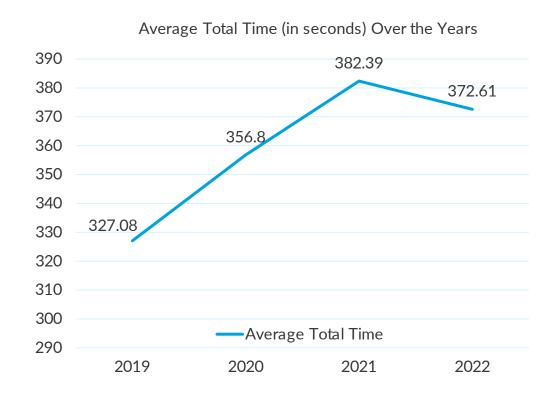
### Average Total Time (in seconds) by Cars in Line



n=1537

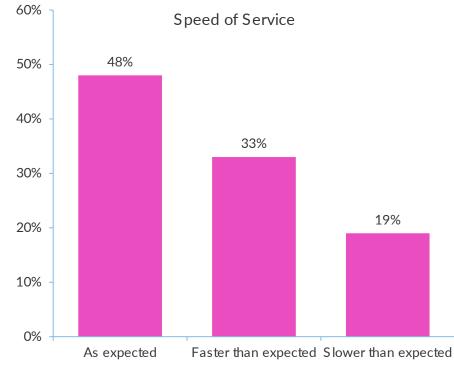


### **Speed of Service**





Although average total time was 9.78 seconds faster than 2021, 1 out of 5 people report that their order was received slower than expected.



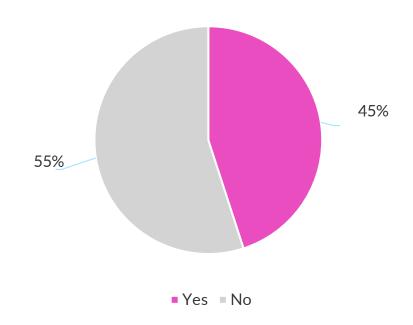
When thinking about the "speed" that your order was delivered, please rate your experience.



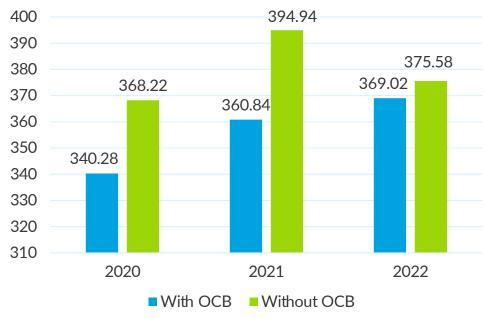
## Speed of Service with OCB

## Restaurants with OCBs delivered 6.56 seconds faster on Total Avg. Time in 2022, compared to 34 seconds faster in 2021 and 28 seconds faster in 2020.

#### **Order Confirmation Board in Place (2022)**



### Average Total Time (in seconds)



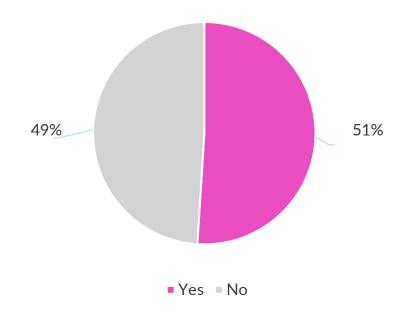


## Speed of Service with Pre-Sell Menu Board



Total time is on average **4.92** seconds faster when a pre-sell menu board is in place.

#### Pre-Sell Menu Board in use



### Average Total Time (in seconds)



## Accuracy







### **Category Definitions**

### **Order Accuracy:**

Shoppers were asked a yes or no question whether their order was filled correctly and completely, including special requests.

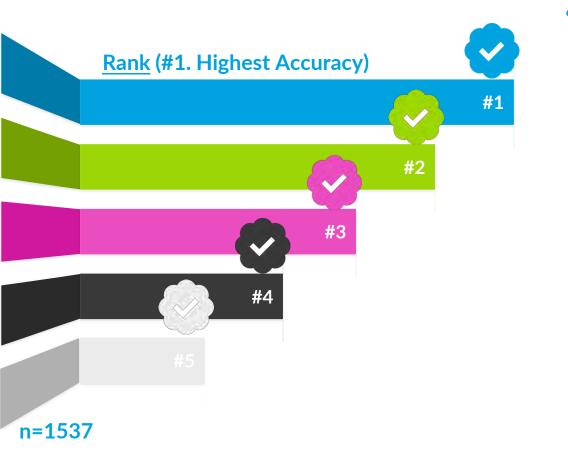
### **Order Confirmation Board (OCB):**

Order confirmation board that displays the customer's order during the order taking process. Typically located around, or incorporated into, the menu board.



## Category Leaders: Order Accuracy

Order accuracy measures how accurate the order was including: main entrée, side item, beverage, and any special requests.



2022







Carl's Jr.



Hardee's

2021





Tied for 3<sup>rd</sup>



**Arby's** 





Carl's Jr.

**2020** 









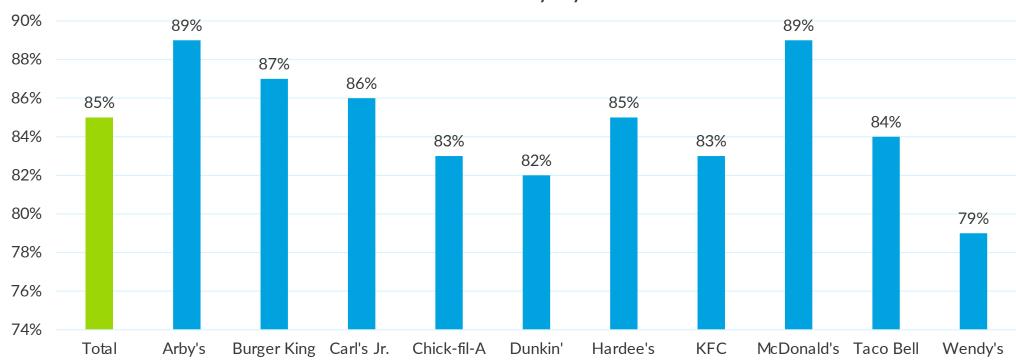
DUNKIN' Dunkin'





## **Accuracy by Brand**

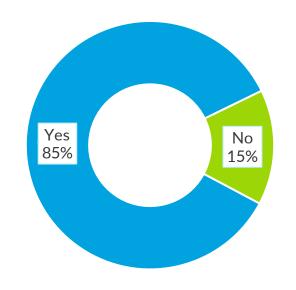
### Order Accuracy by Brand







Was your drive-thru order filled correctly and completely (including special requests)?







n=1537

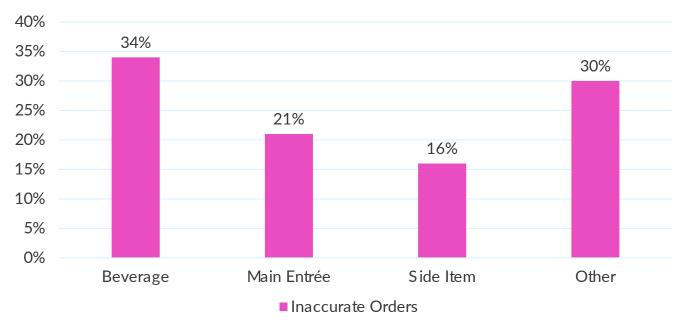




### Inaccuracies

Of the 15% of inaccurate orders, there was a range in the reported issues.

#### **Inaccurate Orders**



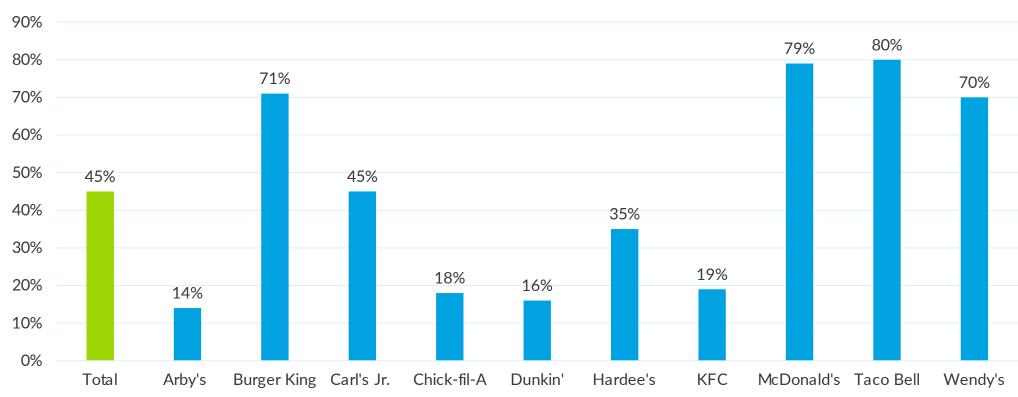




Accuracy is 2% higher with OCB, and 7.5% higher when a shopper is asked to confirm if OCB is correct.

## Use of OCB by Brands







### The Bottom Line

### **Inaccuracy costs you**

Based on an average meal cost of \$9.02, and a difference of 49 seconds between accurate and inaccurate orders, annual losses due to inaccurate orders adds up.

What is your brand doing to improve order accuracy and eliminate these unnecessary costs?

Brands should use their own timing and average purchase point to determine their own potential loss.



<sup>\*\*</sup>Calculated with the average meal cost assuming drive-thrus stay busy for the entire day.

## Suggestive Selling







### **Category Definitions**

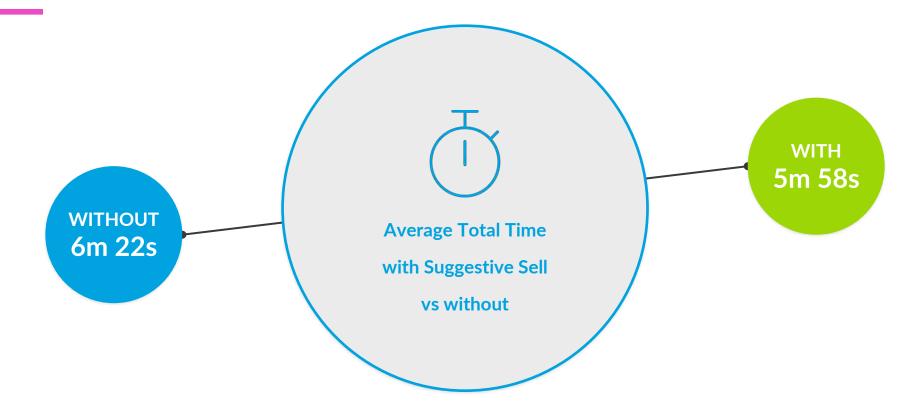
### **Suggestive Selling:**

The practice of intentionally upselling an additional item. Can be done at any time while the order is being taken (the onset of your order or after you have ordered your item).

Example: Would you care to upsize your item and make it a combo?



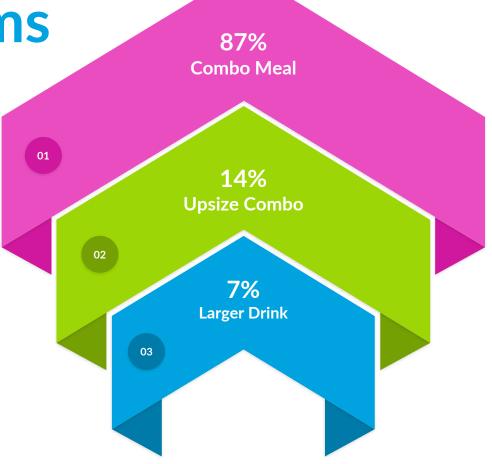
## Time Impact of Suggestive Selling





**Top 3 Suggested Items** 



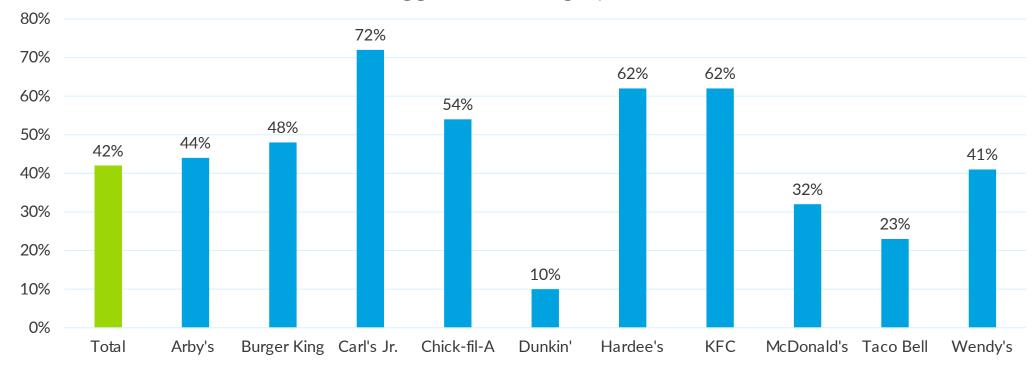




## Suggestive Selling by brand



### Suggestive Selling by Brand



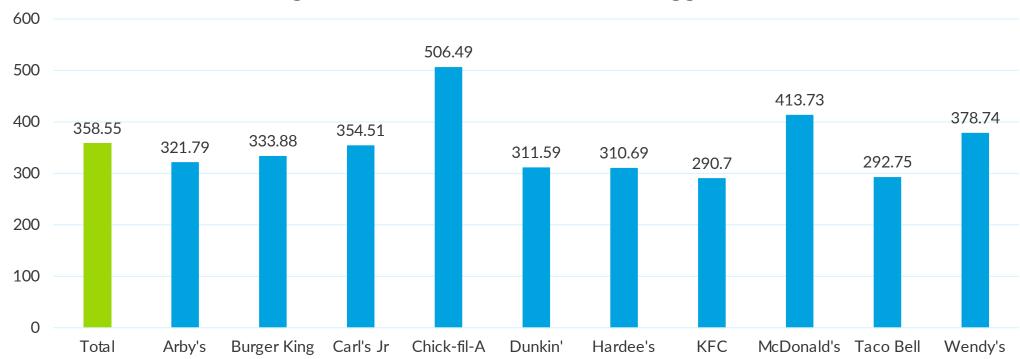


## Average time with Suggestive Selling



When offering a suggestive sell, KFC had the quickest average total time.

### Average Total Time (in seconds) with Suggestive Sell



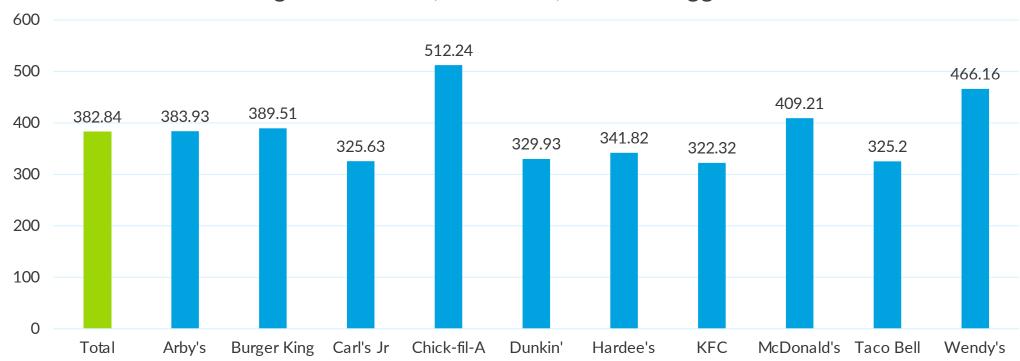


## Average time without Suggestive Selling



KFC also had the quickest total time when not offering a suggestive sell.





Service & Satisfaction







# **Category Definitions**

### **Satisfaction with Level of Service:**

Satisfaction with Level of Service measures how satisfied shoppers were with the overall drive-thru experience, staff friendliness, and customer expectations regarding speed and experience. Shoppers were asked to select if they were Satisfied or Not Satisfied.

### **Friendliness:**

To measure friendliness, Shoppers were asked to rate the service received on a three-level scale: Friendly, Neutral, Not Friendly.



# **Category Leaders: Satisfaction with Service**

Satisfaction with Level of Service measures how satisfied shoppers were with the overall drive-thru experience, staff friendliness, and customer expectations regarding speed and experience.









2021



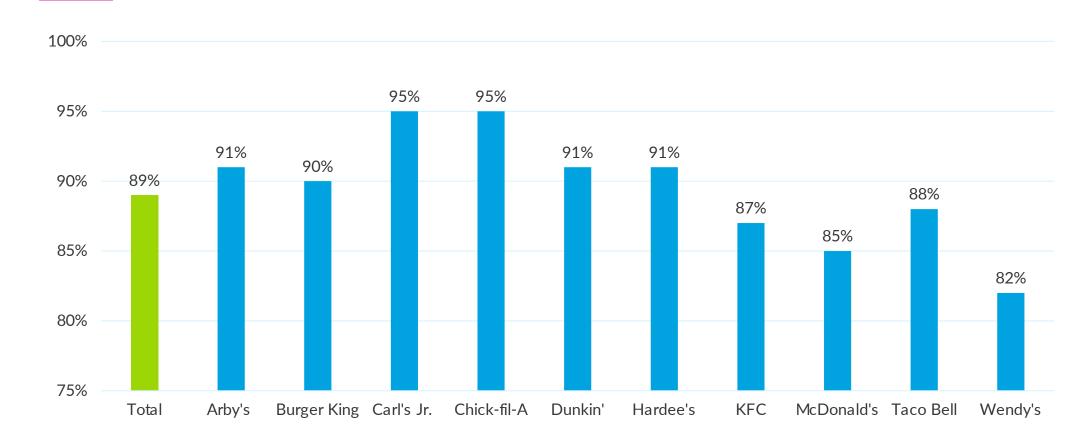
2020





# Carl's Jr. and Chick-fil-A had the highest rated satisfaction.

# Satisfaction by Brand

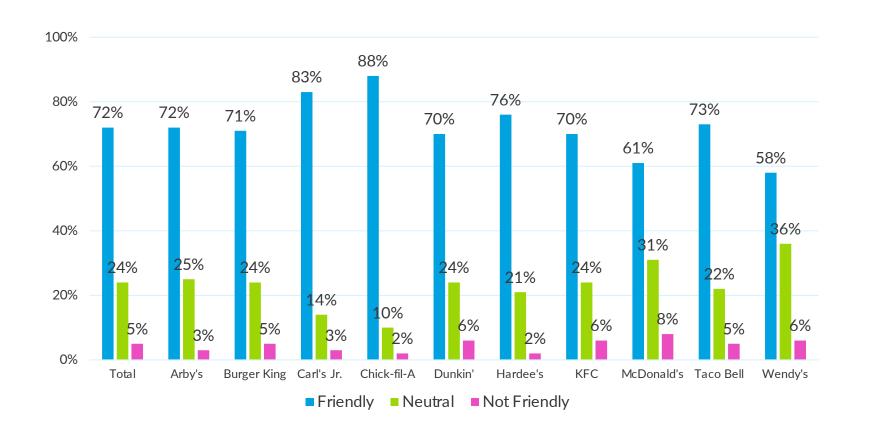






4 out of 5 of the category leaders for Satisfaction also rank in the top 5 for Friendliness. (Chick-fil-A, Carl's Jr., Hardees, Arby's)

# Friendliness by Brand



To measure friendliness, Shoppers were asked to rate the service received on the following scale:

FRIENDLY

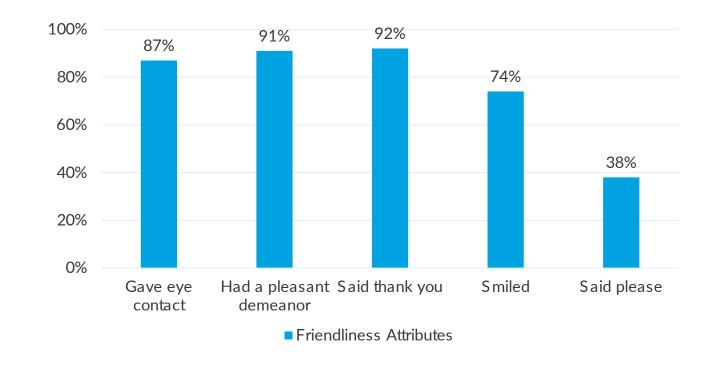
NOT FRIENDLY

NEUTRAL



# **Friendliness Attributes**

Regardless of how the Shopper rated the location on being friendly, we asked them to indicate which friendliness attributes they did see demonstrated by employees.



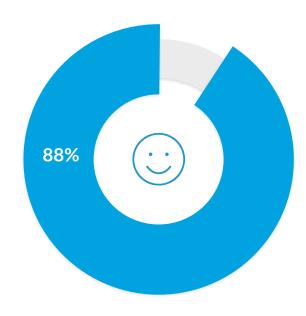
n=1537



# The Friendliness Effect: Impact on Accuracy

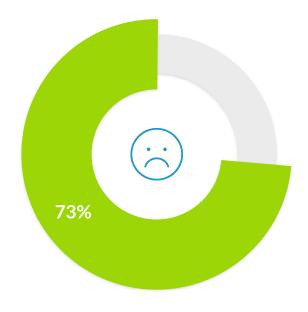


Orders are 15% more accurate with friendly service.



Accurate Orders with Friendly Service

(Friendly)



Accurate Orders without Friendly Service

(Neutral / Not Friendly)



# The Friendliness Effect: Impact on Time



Orders are 212 seconds, or 3 minutes and 32 seconds, faster with friendly service.



5m 43s



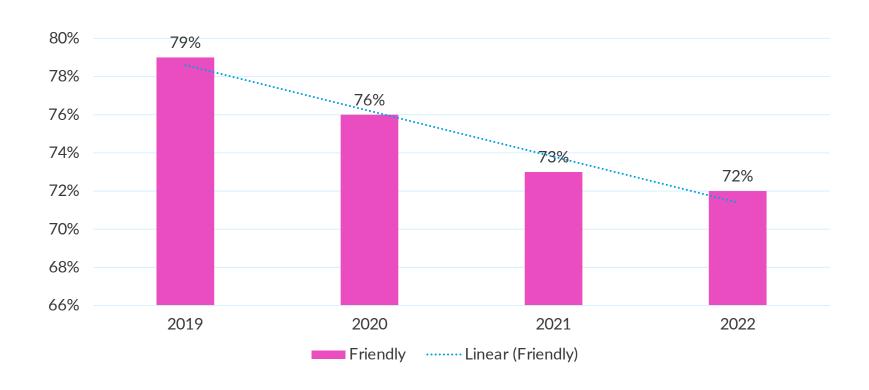
9m 15s





Despite having a <u>significant</u> impact on accuracy and time, friendliness continues to decline.

## **Friendliness Over Time**





### The Bottom Line

### Unfriendliness costs you

Based on an average meal cost of \$9.02, and a difference of 212 seconds between friendly and unfriendly orders, annual losses due to unfriendly staff adds up.

What is your brand doing to improve staff friendliness and eliminate these unnecessary costs?

Brands should use their own timing and average purchase point to determine their own potential loss.



<sup>\*\*</sup>Calculated with the average meal cost assuming drive-thrus stay busy for the entire day.

# **Food Quality**

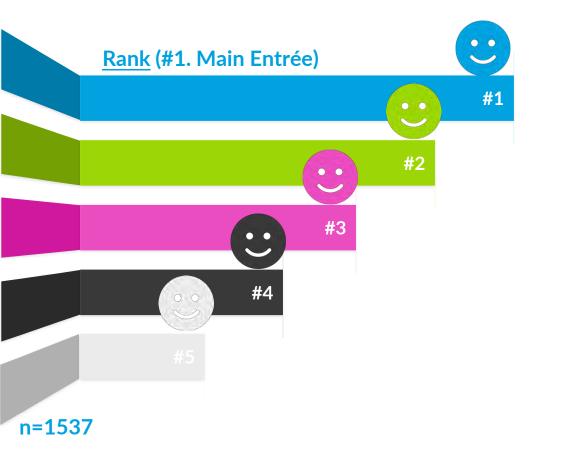






# **Category Leaders: Food Quality**

Food quality ranking based on whether or not the main entrée tasted as expected. Across all brands, 94% of respondents stated that their main entrée tasted as expected.











2021



**DUNKIN' Dunkin'** 

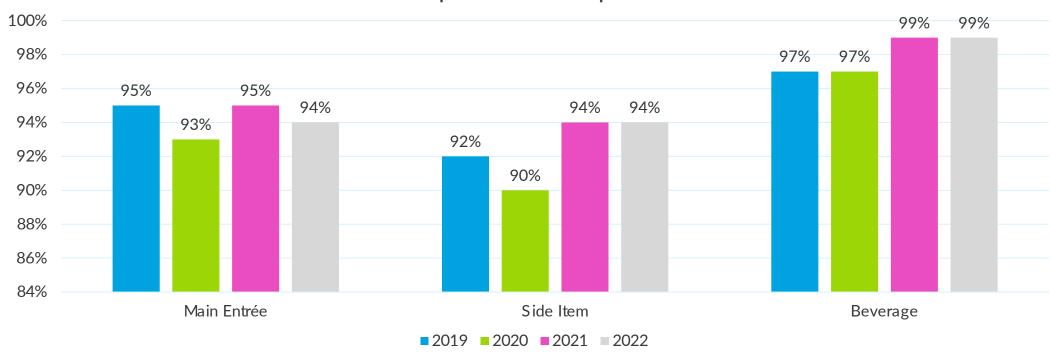
2020





# **Food Temperature**

### Temperature as Expected

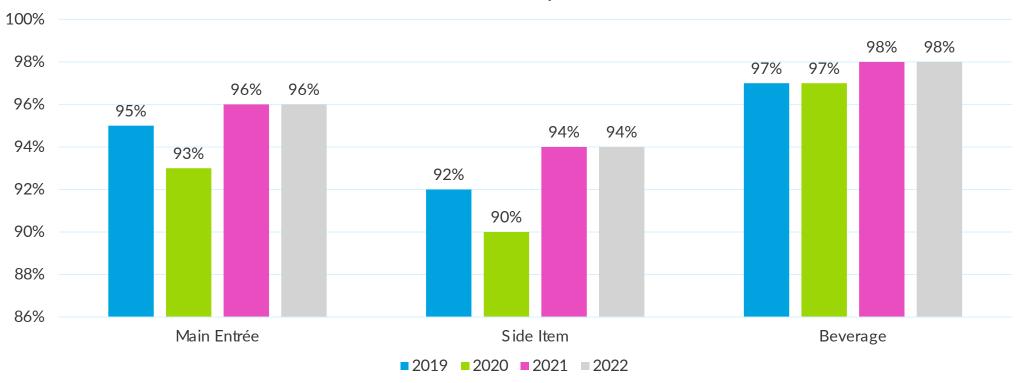






# **Portion Size**

### Portion as Expected







Book by December 15, 2022 to secure a 10% discount on the package price.

>> Secure your spot for next year's study!

### What's included:

- Your brand data: 150 Mystery Shops conducted on your locations.
   Price includes all shopper fees and food reimbursements.
- Complete Research Package: Access your results alongside the 10 benchmark brands. Raw data files included.
- Custom Reporting: Your portal comes pre-loaded with custom dashboards for your brand, and a personal advisory call to review the results.

Full package price: \$9,995

Book now for just \$8,995

Contact us to learn more: <a href="mailto:letschat@intouchinsight.com">letschat@intouchinsight.com</a>



## **About Intouch**

Intouch Insight is a CX solutions company, specializing in helping multi-location businesses achieve operational excellence so they can exceed **customer expectations**, **strengthen brand reputation** and **improve financial performance**.

Intouch enables brands to collect and centralize data from multiple customer touch points, giving them actionable, real-time insights in an advanced analytics platform. Founded in 1992, Intouch is trusted by over 300 of North America's most-loved brands for their customer experience management, customer survey, mystery shopping, mobile forms, operational and compliance audits, geolocation data capture and event marketing automation solutions. For more information, visit <a href="https://www.intouchinsight.com">www.intouchinsight.com</a>.

### letschat@intouchinsight.com

1-800-263-2980 ext. 1

### **OTTAWA**

400 March Road Ottawa, ON K2K 3H4

#### **MONTREAL**

2963 Joseph A. Bombardier Laval, QC H7P 6C4

#### **ATLANTA**

309 E. Paces Ferry Rd. NE | Suite 400 Atlanta, GA 30305